

**ECONOMIC GROWTH REPORT  
FOR  
THE STATE OF TENNESSEE**

**Manufacturers, Headquarters, Distribution Centers and Selected  
Service Industry**

**2003**

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**STATE OF TENNESSEE**  
**DEPARTMENT OF ECONOMIC AND COMMUNITY DEVELOPMENT**

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2003-ANNUAL GROWTH SUMMARY  
MANUFACTURING

	<u>NUMBER OF PROJECTS</u>	<u>JOB OPPORTUNITIES</u>	<u>CAPITAL INVESTMENT</u>
EAST TENNESSEE			
NEW	16	1,558	\$ 85,550,000
EXPANSIONS	260	6,263	801,587,794
TOTAL	276	7,821	887,137,794
MIDDLE TENNESSEE			
NEW	12	924	73,600,000
EXPANSIONS	222	4,571	1,047,861,263
TOTAL	234	5,495	1,121,461,263
WEST TENNESSEE			
NEW	7	729	161,450,000
EXPANSIONS	118	1,735	158,229,054
TOTAL	125	2,464	319,679,054
TENNESSEE			
NEW PROJECTS	35	3,211	320,600,000
EXPANSIONS	600	12,569	2,007,678,111
TOTAL	635	15,780	\$2,328,278,111

HEADQUARTERS, DISTRIBUTION AND SELECTED SERVICES

	<u>NUMBER OF PROJECTS</u>	<u>JOB OPPORTUNITIES</u>	<u>CAPITAL INVESTMENT</u>
EAST TENNESSEE			
NEW	11	1,071	\$ 111,985,095
EXPANSIONS	62	1,871	148,572,685
TOTAL	73	2,942	260,530,780
MIDDLE TENNESSEE			
NEW	6	1,705	69,200,000
EXPANSIONS	77	624	139,968,319
TOTAL	83	2,329	209,168,319
WEST TENNESSEE			
NEW	15	1,030	90,551,065
EXPANSIONS	78	6,487	699,714,052
TOTAL	93	7,517	790,265,117
TENNESSEE			
NEW PROJECTS	32	3,806	271,709,160
EXPANSIONS	217	8,982	988,255,056
TOTAL	249	12,788	\$1,259,964,216
GRAND TOTAL			
NEW PROJECTS	67	7,017	592,309,160
EXPANSIONS	817	21,551	2,995,933,167
GRAND TOTAL	884	26,568	\$3,588,242,327

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**FOREIGN DIRECT INVESTMENT IN TENNESSEE**  
**2003**

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	<u>NUMBER OF PROJECTS</u>	<u>JOB OPPORTUNITIES</u>	<u>CAPITAL INVESTMENT</u>
CANADA			
NEW PROJECTS	2	610	\$ 16,000,000
EXPANSIONS	11	515	23,362,000
TOTAL	13	1,125	39,362,000
EUROPE			
NEW PROJECTS	4	234	33,300,000
EXPANSIONS	24	2,324	246,420,767
TOTAL	28	2,558	279,720,767
JAPAN			
NEW	3	330	141,000,000
EXPANSIONS	36	2,271	916,815,642
TOTAL	39	2,601	1,057,815,642
OTHER			
NEW PROJECTS	1	50	7,000,000
EXPANSIONS	7	127	5,888,957
TOTAL	8	177	12,888,957
TENNESSEE			
NEW PROJECTS	10	1,224	197,300,000
EXPANSIONS	78	5,237	1,942,487,366
TOTAL	88	6,461	\$ 1,389,787,366

**BY REGION**

	<u>NUMBER OF PROJECTS</u>	<u>JOB OPPORTUNITIES</u>	<u>CAPITAL INVESTMENT</u>
EAST TENNESSEE			
NEW PROJECTS	0	0	0
EXPANSIONS	32	1,490	241,955,043
TOTAL	32	1,490	241,955,043
MIDDLE TENNESSEE			
NEW PROJECTS	8	1,014	71,300,000
EXPANSIONS	25	2,007	811,134,496
TOTAL	33	3,021	882,434,496
WEST TENNESSEE			
NEW PROJECTS	2	210	126,000,000
EXPANSIONS	21	1,740	139,397,827
TOTAL	23	1,950	265,397,827
TENNESSEE			
NEW PROJECTS	10	1,224	197,300,000
EXPANSIONS	78	5,237	1,192,487,366
TOTAL	88	6,461	\$ 1,389,787,366

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**MANUFACTURING INVESTMENT AND EMPLOYMENT FOR NEW PLANTS BY SIC  
2003 GROWTH YEAR**

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<u>SIC</u>	<u>DESCRIPTION</u>	<u>NUMBER</u>	<u>INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>	
			AMOUNT(\$)	% OF TOTAL	% OF TOTAL
22	TEXTILE MILL PRODUCTS	1	6,000,000	1.87	3.95
23	APPAREL & OTHER FINISHED PRODUCTS	1	300,000	0.09	0.31
24	LUMBER & WOOD PRODUCTS	3	35,650,000	11.11	24.60
27	PRINTING & PUBLISHING	2	2,300,000	0.71	1.86
28	CHEMICALS & ALLIED PRODUCTS	2	2,000,000	0.62	1.71
30	RUBBER & MISCELLANEOUS PRODUCTS	6	43,300,000	13.50	18.21
32	STONE, CLAY, GLASS & CONCRETE PRODUCTS	2	9,850,000	3.07	1.12
33	PRIMARY METAL INDUSTRIES	1	500,000	0.15	0.43
34	FABRICATED METAL PRODUCTS,	2	13,100,000	4.08	3.89
35	MACHINERY, EXCEPT ELECTRICAL	8	59,000,000	18.40	24.19
36	ELECTRICAL & ELECTRONIC MACHINERY	2	12,700,000	3.96	6.54
37	TRANSPORTATION EQUIPMENT	3	130,000,000	40.54	8.09
39	MISCELLANEOUS MANUFACTURING	2	5,900,000	1.84	5.04
	TOTAL	35	\$320,600,000	100.00	100.00

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**MANUFACTURING INVESTMENT AND EMPLOYMENT FOR EXPANSIONS BY SIC**

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<u>SIC</u>	<u>DESCRIPTION</u>	<u>NUMBER</u>	<u>INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>	
			AMOUNT(\$)	% OF TOTAL	% OF TOTAL
20	FOOD AND KINDRED PRODUCTS	21	28,236,488	1.40	1.55
22	TEXTILE MILL PRODUCTS	8	8,913,086	0.44	1.90
23	APPAREL & OTHER FINISHED PRODUCTS	22	6,035,151	0.30	3.65
24	LUMBER & WOOD PRODUCTS	51	26,861,200	1.33	4.49
25	FURNITURE & FIXTURES	17	3,595,000	0.17	2.97
26	PAPER & ALLIED PRODUCTS	22	58,930,000	2.93	3.00
27	PRINTING & PUBLISHING	51	46,858,502	2.33	0.89
28	CHEMICALS & ALLIED PRODUCTS	34	395,134,700	19.68	6.72
29	PETROLEUM REFINING	1	450,000	0.02	0.03
30	RUBBER & MISCELLANEOUS	74	211,894,206	10.55	16.18
31	LEATHER & LEATHER PRODUCTS	3	450,000	0.02	0.09
32	STONE, CLAY, GLASS & CONCRETE PROD	32	20,739,912	1.03	4.77
33	PRIMARY METAL INDUSTRIES	18	75,404,288	3.75	1.82
34	FABRICATED METAL PRODUCTS,	76	81,053,140	4.03	10.34
35	MACHINERY, EXCEPT ELECTRICAL	70	40,130,227	1.99	8.01
36	ELECTRICAL & ELECTRONIC	33	89,280,139	4.44	12.19
37	TRANSPORTATION EQUIPMENT	36	878,639,125	43.76	15.01
38	MEASURING INSTRUMENTS	14	24,474,100	1.21	4.44
39	MISCELLANEOUS MANUFACTURING	17	10,598,847	0.52	1.85
	TOTAL	600	\$2,007,678,111	100.00	100.00

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**TOP FIVE MANUFACTURING SECTORS  
RANKED BY NEW PLANT INVESTMENT  
(1999 - 2003)**

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<u>RANK</u>	<u>SIC</u>		<u>AMOUNT</u>	<u>% OF TOTAL</u>
<u>2003</u>				
1	37	TRANSPORTATION EQUIPMENT	\$130,000,000	40.54
2	35	MACHINERY, EXCEPT ELECTRICAL	59,000,000	18.40
3	30	RUBBER & MISCELLANEOUS PLASTICS PRODUCTS	43,300,000	13.50
4	24	LUMBER & WOOD PRODUCTS	35,650,000	11.11
5	34	FABRICATED METAL PRODUCTS, EXCEPT MACHINERY	13,100,000	4.08
<u>2002</u>				
1	28	CHEMICALS & ALLIED PRODUCTS	\$ 1,166,000,000	80.63
2	37	TRANSPORTATION EQUIPMENT	118,000,000	12.10
3	36	ELECTRICAL & ELECTRONIC MACHINERY	81,950,000	5.66
4	32	STONE, CLAY, GLASS & CONCRETE PRODUCTS	57,100,000	3.94
5	26	PAPER & ALLIED PRODUCTS	50,000,000	3.45
<u>2001</u>				
1	20	FOOD & KINDRED PRODUCTS	\$121,750,000	23.06
2	37	TRANSPORTATION EQUIPMENT	118,000,000	22.35
3	26	PAPER & ALLIED PRODUCTS	74,400,000	14.09
4	30	RUBBER & MISCELLANEOUS PRODUCTS	60,062,000	11.37
5	34	FABRICATED METAL PRODUCTS	48,600,729	9.20
<u>2000</u>				
1	33	PRIMARY METAL INDUSTRIES	\$134,000,000	24.84
2	30	RUBBER & MISCELLANEOUS PLASTICS PRODUCTS	113,435,000	21.03
3	26	PAPER & ALLIED PRODUCTS	71,500,000	13.25
4	20	FOOD AND KINDRED PRODUCTS	66,250,000	12.28
5	34	FABRICATED METAL PRODUCTS, EXCEPT MACHINERY	47,100,000	8.73
<u>1999</u>				
1	35	MACHINERY, EXCEPT ELECTRICAL	\$207,000,000	27.42
2	30	RUBBER AND MISCELLANEOUS PRODUCTS	180,800,000	23.95
3	33	PRIMARY METAL INDUSTRIES	107,500,000	14.24
4	34	FABRICATED METAL PRODUCTS ESCEPT MACHINERY	67,975,000	9.00
5	37	TRANSPORTATION EQUIPMENT	46,278,544	6.13

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**TOP FIVE MANUFACTURING SECTORS  
RANKED BY NEW JOBS CREATED (NEW PROJECTS)  
1999-2003**

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<u>RANK</u>	<u>SIC</u>		NUMBER OF JOBS	<u>% OF TOTAL</u>
<u>2003</u>				
2	24	LUMBER & WOOD PRODUCTS	790	24.60
1	35	MACHINERY EXCEPT ELECTRICAL	777	24.19
3	30	RUBBER & MISCELLANEOUS PRODUCTS	585	18.21
4	37	TRANSPORTATION EQUIPMENT	260	8.09
5	39	MISCELLANEOUS MANUFACTURING INDUSTRIES	162	5.04
<u>2002</u>				
1	36	ELECTRICAL & ELECTRONIC MACHINERY	957	24.44
2	28	CHEMICALS & ALLIED PRODUCTS	625	15.96
3	37	TRANSPORTATION EQUIPMENT	480	12.10
4	30	RUBBER & MISCELLANEOUS PLASTICS PRODUCTS	380	9.70
5	35	MACHINERY EXCEPT ELECTRICAL	370	9.45
<u>2001</u>				
1	34	FABRICATED METAL PRODUCTS	990	24.79
2	30	RUBBER & MISCELLANEOUS PLASTICS PRODUCTS	645	16.27
3	37	TRANSPORTATION EQUIPMENT	480	12.10
4	28	APPAREL & OTHER FINISHED PRODUCTS	365	9.20
5	35	MACHINERY EXCEPT ELECTRICAL	277	4.91
<u>2000</u>				
1	20	FOOD AND KINDRED PRODUCTS	1,506	26.72
2	30	RUBBER & MISCELLANEOUS PRODUCTS	1,083	19.21
3	34	FABRICATED METAL PRODUCTS, EXCEPT MACHINERY	659	11.69
4	33	PRIMARY METAL INDUSTRIES	530	9.40
5	37	TRANSPORTATION EQUIPMENT	417	7.39
<u>1999</u>				
1	35	MACHINERY, EXCEPT ELECTRICAL	1,478	23.05
2	34	FABRICATED METAL PRODUCTS, EXCEPT MACHINERY	1,329	20.73
3	30	RUBBER & MISCELLANEOUS PLASTICS PRODUCTS	1,238	19.31
4	28	CHEMICALS & ALLIED PRODUCTS	354	5.52
5	33	PRIMARY METAL INDUSTRIES	350	5.46

**FOREIGN DIRECT INVESTMENT  
BY YEAR  
1988-2003**

<u>YEAR</u>		<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
2003	NEW PROJECTS	10	197,300,000	1,224
	EXPANSIONS	78	1,192,487,366	5,237
	TOTAL	88	1,389,587,366	6,461
2002	NEW PROJECTS	17	1,337,200,000	1,509
	EXPANSIONS	97	465,228,427	2,936
	TOTAL	114	1,802,428,427	4,445
2001	NEW PROJECTS	13	279,750,000	1,609
	EXPANSIONS	109	778,106,285	3,006
	TOTAL	122	1,057,856,285	4,615
2000	NEW PROJECTS	9	113,271,000	813
	EXPANSIONS	99	1,747,524,815	7,636
	TOTAL	108	1,860,795,815	8,449
1999	NEW PROJECTS	9	67,728,544	577
	EXPANSIONS	116	702,783,788	3,578
	TOTAL	125	770,512,332	4,155
1998	NEW PROJECTS	14	130,800,000	826
	EXPANSIONS	134	1,386,333,005	3,526
	TOTAL	148	1,517,133,005	4,35
1997	NEW PROJECTS	16	144,794,915	917
	EXPANSIONS	118	704,073,181	3,471
	TOTAL	134	848,868,096	4,388
1996	NEW PROJECTS	25	\$369,784,015	1,841
	EXPANSIONS	69	699,444,971	1,908
	TOTAL	94	1,069,228,986	3,749
1995	NEW PROJECTS	18	\$199,221,000	1,245
	EXPANSIONS	99	765,378,711	3,016
	TOTAL	117	964,599,711	4,261
1994	NEW PROJECTS	11	260,750,000	857
	EXPANSIONS	63	593,823,074	2,669
	TOTAL	74	854,573,074	3,526
1993	NEW PROJECTS	8	58,815,000	980
	EXPANSIONS	76	515,700,624	2,537
	TOTAL	84	574,515,624	3,517
1992	NEW PROJECTS	10	42,805,000	636
	EXPANSIONS	80	490,739,039	3,752
	TOTAL	90	533,544,039	4,388
1991	NEW PROJECTS	12	466,920,000	1,039
	EXPANSIONS	47	264,819,065	2,393
	TOTAL	59	731,739,065	3,432
1990	NEW PROJECTS	18	365,800,000	2,761
	EXPANSIONS	66	283,469,678	2,313
	TOTAL	84	649,269,678	5,074
1989	NEW PROJECTS	14	534,010,000	1,836
	EXPANSIONS	44	846,737,635	5,650
	TOTAL	58	1,380,747,635	7,486

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**MANUFACTURING GROWTH IN TENNESSEE**  
**1958-2003**

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**NEW PROJECTS AND EXPANSIONS**  
**NUMBER OF PROJECTS, INVESTMENT AND JOB OPPORTUNITIES**

YEAR	NUMBER OF PROJECTS			TOTAL	INVESTMENT (\$)		TOTAL	JOB OPPORTUNITIES	
	TOTAL	NEW	EXPANSION		NEW	EXPANSIONS		NEW	EXPANSIONS
2003	635	35	600	\$2,328,278,111	\$320,600,000	\$2,007,678,111	15,780	3,211	12,569
2002	670	57	613	3,718,442,508	1,446,033,000	2,272,409,508	15,443	3,915	11,528
2001	881	56	825	4,036,627,313	527,878,729	3,058,748,584	15,804	3,964	11,840
2000	1,131	66	1,065	4,952,405,038	539,320,494	4,413,084,544	27,013	5,636	21,377
1999	1,121	80	1,041	3,715,022,606	754,806,544	2,960,216,062	26,666	6,410	20,256
1998	1,353	63	1,290	3,305,781,438	270,163,800	3,035,617,638	23,103	3,310	19,793
1997	1,041	80	961	2,864,775,910	463,843,631	2,400,932,279	19,543	4,904	14,639
1996	808	105	703	3,803,639,164	571,098,352	3,232,540,812	22,909	8,588	14,321
1995	944	80	864	3,259,809,728	1,005,576,558	2,254,233,170	17,347	4,862	12,485
1994	967	81	886	2,481,812,433	694,516,960	1,787,295,473	26,317	9,538	16,779
1993	1,073	60	1,013	2,053,906,696	178,234,310	1,875,672,386	23,821	5,515	18,306
1992	1,029	72	957	2,127,591,085	210,362,000	1,917,229,085	24,564	4,534	20,030
1991	500	76	424	1,405,677,510	578,596,000	827,081,510	15,711	4,831	10,880
1990	868	80	788	1,797,361,106	661,359,400	1,136,001,706	19,628	7,171	12,457
1989	889	92	797	3,205,824,142	898,084,327	2,307,739,815	28,512	7,753	20,759
1988	305	132	173	1,559,613,445	517,912,220	1,041,701,225	18,745	10,634	8,111
1987	342	140	202	1,601,277,791	791,489,650	809,788,141	24,737	13,644	11,093
1986	327	123	204	1,064,911,127	360,031,217	704,879,910	19,058	8,361	10,697
1985	307	118	189	2,778,847,634	2,014,764,500	764,083,134	22,750	11,709	11,041
1984	362	109	253	1,344,677,475	329,403,000	1,015,274,475	22,130	7,065	15,065
1983	322	118	204	1,324,068,627	207,536,000	1,116,532,627	20,051	8,154	11,897
1982	210	73	137	760,983,000	173,405,000	587,578,000	10,938	5,336	5,602
1981	228	70	158	582,878,000	119,147,000	463,731,000	12,932	3,679	9,253
1980	209	80	129	1,776,364,000	922,894,000	853,470,000	12,754	7,294	5,460
1979	241	90	151	592,219,000	238,945,000	353,274,000	14,864	5,942	8,922
1978	240	104	136	579,876,000	212,002,000	367,874,000	14,424	7,674	6,750
1977	336	141	195	575,091,000	177,555,000	397,536,000	18,469	9,542	8,927
1976	291	97	194	470,851,000	215,064,000	255,787,000	16,835	7,967	8,868
1975	232	94	138	295,609,000	160,463,000	135,146,000	11,488	6,203	5,285
1974	451	105	146	612,111,100	318,464,000	293,647,100	16,611	9,212	7,399
1973	421	182	239	626,263,626	278,937,000	347,326,626	40,523	22,834	17,689
1972	355	149	206	397,558,700	129,025,000	268,553,700	28,796	16,114	12,682
1971	376	168	208	288,758,142	136,137,000	152,621,142	28,054	15,282	12,772
1970	357	145	212	282,009,380	130,436,000	151,573,380	28,882	18,041	10,841
1969	427	153	274	663,157,042	193,496,000	469,660,642	32,923	17,970	14,953
1968	400	129	271	393,595,573	122,228,073	271,367,500	40,556	17,537	23,019
1967	374	135	239	496,909,500	215,942,000	280,967,500	41,688	22,308	19,380
1966	338	107	231	220,686,600	62,797,000	157,889,600	29,898	12,664	17,234
1965	410	118	292	533,575,250	113,460,000	420,115,250	35,635	16,313	19,322
1964	331	98	233	322,682,346	59,522,000	263,160,346	25,593	12,051	13,542
1963	386	130	256	230,006,025	66,202,500	163,803,525	28,310	11,333	16,977
1962	304	112	192	171,948,365	57,038,500	114,909,865	27,489	10,301	17,188
1961	344	151	193	141,634,050	77,138,000	64,496,050	13,264	13,745	9,519
1960	386	162	224	111,394,000	53,188,000	58,206,000	22,650	13,250	9,400
1959	332	146	186	143,327,000	11,527,000	131,800,000	17,250	7,500	9,750
1958	292	128	164	109,000,000	54,000,000	55,000,000	16,300	0	0



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## EAST TENNESSEE

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### MANUFACTURING

	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW PROJECTS	16	1,558	85,550,000
EXPANSIONS	260	6,263	801,587,794
TOTAL	276	7,821	887,137,794

### HEADQUARTERS, DISTRIBUTION & SELECTED SERVICES

	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW PROJECTS	11	1,071	111,958,095
EXPANSIONS	62	1,871	148,572,685
TOTAL	73	2,942	260,530,780

**NEW PROJECTS  
EAST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(ANDERSON) CLINTON	OMEGA CABINETRY	2434	WOOD CABINETS
(BLOUNT) MARYVILLE	ARROWHEAD PARTNERS, LP	3421	CUTLERY
(BLOUNT) ALCOA	CINTAS CORPORATION	5136	UNIFORM DIST CTR
(BLOUNT) MARYVILLE	CINTAS CORPORATION	7389	RENTAL UNIFORM LAUNDRY SERVICES
(CUMBERLAND) CROSSVILLE	ADVANCED RECOVERY, INC.	3571	REFURBISH COMPUTERS & ELECTRONIC EQUIP
(GREENE) GREENEVILLE	AMSEA	3469	METAL STAMPING
(HAMILTON) CHATTANOOGA	HARPER - WYMAN	3631	COMPONENTS FOR GAS RANGES & GRILLS
(HAWKINS) KINGSPORT	EFFECTIVE WELLNESS CENTER	8049	GASTROENTEROLOGY CLINIC
(JOHNSON) MOUNTAIN CITY	MIXON MILLS	3553	PORTABLE SAW MILLS
(KNOX) KNOXVILLE	ACCEL CORPORATION	2816	INORGANIC PIGMENTS
(KNOX) KNOXVILLE	ACCUTEL	7389	CALL CENTER
(KNOX) KNOXVILLE	AMERICA'S COLLECTIBLES NETWORK	7389	CALL CENTER
(KNOX) KNOXVILLE	BAPTIST HEALTH SYSTEM	8062	GENERAL MEDICAL & SURGICAL HOSPITAL
(KNOX) KNOXVILLE	INTEX SUPPLY	2299	TEXTILE GOODS
(KNOX) KNOXVILLE	REPUBLIC PLASTICS, LTD	3089	PLASTIC DISPOSABLE TABLEWARE
(KNOX) KNOXVILLE	ST. MARY'S HEALTH SYSTEM	8062	GENERAL MEDICAL & SURGICAL HOSPITAL
(KNOX) KNOXVILLE	ST. MARY'S HEALTH SYSTEM	8062	GENERAL MEDICAL & SURGICAL HOSPITAL
(MCMINN) ATHENS	CREATIVE FOAM CORPORATION	3069	DIE CUT FOAM
(MONROE) SWEETWATER	UNITED STATES UTILITY ENCLOSURES, LLC	3272	CONCRETE PRODUCTS
(ROANE) KINGSTON	IRISH GRAPHICS PRODUCTS	2759	SCREEN PRINTING
(SCOTT) ONEIDA	EAST TENNESSEE TRAILERS	3715	UTILITY TRAILERS

**NEW PROJECTS**  
**EAST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(SULLIVAN) BRISTOL	AURORA CASKET COMPANY	3995	WOODEN BURIAL CASKETS
(SULLIVAN) BLOUNTVILLE	LAKE POINT ADVERTISING	2395	EMBROIDER PROMOTIONAL ITEMS
(SULLIVAN) BLOUNTVILLE	MOUNTAIN WHOLESALE DISTRIBUTION	5169	INDUSTRIAL CLEANING SUPPLIES DIST CTR
(SULLIVAN) PINEY FLATTS	PERFORMANCE MACHINING	3599	MACHINE SHOP
(SULLIVAN) PINEY FLATTS	S J PHARMACEUTICALS	5122	PHARMACEUTICALS DIST CTR
(WASHINGTON) JOHNSON CITY	TECHNI PAK	7389	PACKAGING SERVICES

**EXPANSION PROJECTS  
EAST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(ANDERSON) CLINTON	BULL RUN METAL FABRICATORS & ENGINEERS, INC.	3444	SHEET METAL WORK (PRIMARY)
(ANDERSON) OAK RIDGE	CLIENT LOGIC CORPORATION	5045	COMPUTERS & PERIPHERAL EQUIPMENT & SOFT
(ANDERSON) CLINTON	DURAKON	3081	PLASTIC UNSUPPORTED SHEET & FILM (PRIMA
(ANDERSON) CLINTON	INTEX ENTERPRISES, LLC	3479	COATING & ENGRAVING, NEC (PRIMARY)
(ANDERSON) CLINTON	METRON CORPORATION	5065	SATELLITE TELEVISION EQUIPMENT DIST CTR
(ANDERSON) CLINTON	SAMLIP AMERICA, INC.	3714	MOTOR VEHICLE PARTS & ACCESSORIES (PRIM
(BLOUNT) MARYVILLE	BLOUNT MEMORIAL HOSPITAL	8062	GENERAL MEDICAL & SURGICAL HOSPITALS (P
(BLOUNT) MARYVILLE	CERAMASPEED, INC.	3634	ELECTRIC HOUSEHOLD APPLIANCES (PRIMARY)
(BLOUNT) MARYVILLE	DENSO MANUFACTURING TENNESSEE, INC.	3714	MOTOR VEHICLE PARTS & ACCESSORIES (PRIM
(BLOUNT) MARYVILLE	DOWNEY OIL COMPANY, INC.	5172	PETROLEUM PRODUCTS DIST CTR
(BLOUNT) MARYVILLE	U S DEN TEK	3843	DENTAL EQUIPMENT
(BRADLEY) CLEVELAND	MAYTAG CLEVELAND COOKING PRODUCTS	3631	HOUSEHOLD COOKING EQUIPMENT (PRIMARY)
(BRADLEY) CLEVELAND	MAYTAG CUSTOMER SERVICE	7389	CUSTOMER SERVICE
(BRADLEY) CLEVELAND	PEYTONS SOUTHEASTERN, INC.	5141	GROCERY STORE STAPLES
(BRADLEY) CLEVELAND	SOUTHEASTERN CONTAINER	3089	PLASTIC PRODUCTS (PRIMARY)
(CAMPBELL) PIONEER	CAMEL MANUFACTURING COMPANY, INC.	2394	CANVAS PRODUCTS (PRIMARY)
(CAMPBELL) PIONEER	CAMEL MANUFACTURING COMPANY, INC.	2394	CANVAS PRODUCTS (PRIMARY)
(CARTER) ELIZABETHTON	WHITEHEAD CONSTRUCTION	3531	PRECIPATORS
(COCKE) NEWPORT	EAGLE PLASTICS	3069	FABRICATED RUBBER PRODUCTS
(COCKE) NEWPORT	R G E, USA, INC.	3089	PLASTIC PRODUCTS (PRIMARY)
(FENTRESS) JAMESTOWN	CAMEL MANUFACTURING COMPANY, INC.	5085	INDUSTRIAL SUPPLIES (PRIMARY)

**EXPANSION PROJECTS  
EAST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(GRAINGER) RUTLEDGE	CUSTOM AIR - PLENUMS	3585	COMMERCIAL HVAC UNITS
(GRAINGER) BEAN STATION	SEXTON FURNITURE COMPANY	2512	WOOD HOUSEHOLD FURNITURE, UPHOLSTERED (
(GREENE) MIDWAY	D T R TENNESSEE, INC.	3061	RUBBER PRODUCTS
(GREENE) MIDWAY	D T R TENNESSEE, INC.	3061	RUBBER PRODUCTS
(GREENE) GREENEVILLE	DELFASCO OF TENNESSEE DIV, LILLY, DAVID B, CO	3483	AMMUNITION, LARGE (PRIMARY)
(GREENE) GREENEVILLE	ECOQUEST INTERNATIONAL, INC.	3559	SPECIAL INDUSTRY MACHINERY, NEC (PRIMAR
(GREENE) GREENEVILLE	FIVE RIVERS ELECTRONIC INNOVATIONS, LLC	3679	ELECTRONIC COMPONENTS, NEC (PRIMARY)
(GREENE) GREENEVILLE	JOHN DEERE POWER PRODUCTS, INC.	3524	GARDEN, LAWN TRACTORS & EQUIPMENT (PRIM
(HAMBLIN) MORRISTOWN	HOWMET CORPORATION	3299	NONMETALLIC MINERAL PRODUCTS, NEC (PRIM
(HAMBLIN) MORRISTOWN	OTICS USA, INC.	3714	AUTOMOTIVE ENGINE PARTS
(HAMBLIN) MORRISTOWN	RICH PRODUCTS	2053	FROZEN BAKERY PRODUCTS (PRIMARY)
(HAMBLIN) MORRISTOWN	TEAM TECHNOLOGIES, INC	3991	BROOMS & BRUSHES (PRIMARY)
(HAMBLIN) MORRISTOWN	TOYODA - KOKI AUTOMOTIVE NORTH AMERICA, INC.	3714	MOTOR VEHICLE PARTS & ACCESSORIES (PRIM
(HAMBLIN) MORRISTOWN	UNIVERSITY LOFT	2512	WOOD HOUSEHOLD FURNITURE
(HAMILTON) CHATTANOOGA	AMERICAN PLASTICS INDUSTRY, LTD.	2673	BAGS: PLASTICS, LAMINATED & COATED (PRI
(HAMILTON) CHATTANOOGA	APPLIANCE CONTROLS GROUP, INC.	3822	APPLIANCE CONTROL VALVES
(HAMILTON) CHATTANOOGA	BAKE LINE GROUP, LLC.	2051	BREAD, BAKERY PRODUCTS EXC COOKIES & CR
(HAMILTON) CHATTANOOGA	BURNER SYSTEMS INTERNATIONAL, INC.	3433	HEATING EQUIPMENT (PRIMARY)
(HAMILTON) CHATTANOOGA	ERLANGER MEDICAL CENTER	8062	GENERAL MEDICAL & SURGICAL HOSPITALS (P
(HAMILTON) CHATTANOOGA	IXION CERAMICS, INC.	3264	PORCELAIN ELECTRICAL SUPPLIES
(HAMILTON) CHATTANOOGA	L J T CHATTANOOGA, LLC	3316	COLD ROLLED STEEL SHEET, STRIP & BARS (

**EXPANSION PROJECTS  
EAST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(HAMILTON) CHATTANOOGA	US XPRESS ENTERPRISES, INC.	4212	TRUCKING
(HAWKINS) CHURCH HILL	QUALITY PLASTICS PRODUCTS	3089	PLASTIC MEDICAL PRODUCTS
(HAWKINS) BULLS GAP	U S FENCE	2426	HARDWOOD DIMENSION & FLOORING MILLS (PR
(JOHNSON) MOUNTAIN CITY	CUSTOM CRATE & PALLET	2448	WOOD PALLETS & SKIDS
(JOHNSON) LAUREL BLOOMERY	STONE MOUNTAIN LUMBER COMPANY	2421	SAW & PLANING MILLS (PRIMARY)
(KNOX) KNOXVILLE	ARC AUTOMOTIVE, INC.	3714	MOTOR VEHICLE PARTS & ACCESSORIES (PRIM
(KNOX) KNOXVILLE	BRIGGS PLUMBING PRODUCTS, INC.	3261	CHINA PLUMBING FIXTURES & FITTINGS (PRI
(KNOX) KNOXVILLE	COLE VISION CORPORATION	3851	OPHTHALMIC GOODS (PRIMARY)
(KNOX) MASCOT	DAIKIN DRIVE COMPONENTS CORPORATION	3714	MOTOR VEHICLE PARTS & ACCESSORIES
(KNOX) MASCOT	DAIKIN DRIVE COMPONENTS CORPORATION	3714	MOTOR VEHICLE PARTS & ACCESSORIES
(KNOX) KNOXVILLE	DANIEL, JOHN H, COMPANY	2311	MEN'S & BOYS' SUITS, COATS & OVERCOATS
(KNOX) KNOXVILLE	IMAGEPOINT, INC.	3393	ELECTRIC SIGNS (CORP HQ)
(KNOX) KNOXVILLE	NOVA INFORMATION SYSTEMS, INC.	7375	INFORMATION RETRIEVAL SYSTEMS
(KNOX) KNOXVILLE	P P C INSULATORS	3264	PORCELAIN ELECTRICAL SUPPLIES (PRIMARY)
(KNOX) KNOXVILLE	SEA RAY BOATS CORPORATION	3732	BOAT BUILDING (CORP HQ)
(KNOX) KNOXVILLE	SWISSTEK	3541	MACHINE TOOLS
(KNOX) KNOXVILLE	TALBOTS TELEMARKETING	7389	BUSINESS SERVICES, NEC (PRIMARY)
(KNOX) KNOXVILLE	UNIVERSITY OF TENNESSEE MEDICAL CENTER	8062	GENERAL MEDICAL & SURGICAL HOSPITALS (P
(LOUDON) LOUDON	STALEY, TATE & LYLE NORTH AMERICA, INC.	2869	INDUSTRIAL ORGANIC CHEMICALS, NEC (PRIM
(MARION) SOUTH PITTSBURG	CARDIN FOREST PRODUCTS, LLC	2421	SAW & PLANING MILL
(MCMINN) ATHENS	COLLINS & AIKMAN PLASTICS, INC.	3714	MOTOR VEHICLE PARTS & ACCESSORIES (PRIM

**EXPANSION PROJECTS  
EAST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(MCMINN) ATHENS	DENSO MANUFACTURING ATHENS TENNESSEE, INC.	3822	AUTOMATIC TEMPERATURE CONTROLS (PRIMARY
(MONROE) TELLICO PLAINS	SHORT BARK INDUSTRIES, LLC	2329	MEN'S & BOYS' CLOTHING, NEC (PRIMARY)
(PUTNAM) COOKEVILLE	AVERITT EXPRESS, INC.	4212	TRUCKING
(RHEA) DAYTON	GOODMAN COMPANY, L P	3585	AIR CONDITIONING & HEATING EQUIPMENT (P
(RHEA) DAYTON	LEAR CORPORATION	3089	PLASTIC PRODUCTS (PRIMARY)
(RHEA) DAYTON	VOLUNTEER TRUCKING, INC.	4213	TRUCKING, EXCEPT LOCAL (PRIMARY)
(SCOTT) ONEIDA	EAST TENNESSEE TRAILERS	3715	UTILITY TRAILERS
(SCOTT) ONEIDA	QUALITY CONTROL BATTERY, INC.	3663	REFURBISH CELLULAR TELEPHONES
(SEVIER) SEVIERVILLE	HERITAGE LOG HOMES, INC.	2452	PRE-CUT LOG HOMES
(SULLIVAN) KINGSPORT	B A E SYSTEMS, ORDNANCE SYSTEMS, INC.	2892	EXPLOSIVES (PRIMARY)
(SULLIVAN) BRISTOL	IMAGE 1 WIRELESS	3663	CELL PHONES
(SULLIVAN) BRISTOL	KING PHARMACEUTICALS, INC.	2834	PHARMACEUTICALS (PRIMARY)
(SULLIVAN) KINGSPORT	MEDEX LABORATORIES	8071	MEDICAL LABORATORIES (PRIMARY)
(SULLIVAN) PINEY FLATS	POLYMER INDUSTRIAL PRODUCTS	3069	FABRICATED RUBBER PRODUCTS, NEC (PRIMAR
(SULLIVAN) KINGSPORT	PORTOLA PACKAGING, INC.	3089	PLASTIC PRODUCTS (PRIMARY)
(UNICOI) ERWIN	INTEGRA - SEAL INDUSTRIES, LLC	3089	PLASTIC PRODUCTS
(UNICOI) UNICOI	SPECIALTY TIRES OF AMERICA	3011	TIRES & INNER TUBES (PRIMARY)
(WARREN) MCMINNIVILLE	PACK MANUFACTURING	3537	INDUSTRIAL TRUCKS
(WASHINGTON) JOHNSON CITY	AMERICAN WATER HEATER COMPANY	3639	HOUSEHOLD APPLIANCES, NEC (PRIMARY)
(WASHINGTON) JOHNSON CITY	AMERICAN WATER HEATER GROUP	3639	HOUSEHOLD APPLIANCES, NEC (PRIMARY)
(WASHINGTON) TELFORD	BUSH HOG, LLC	3523	FARM MACHINERY

EXPANSION PROJECTS  
EAST TENNESSEE

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(WASHINGTON) JOHNSON CITY	DOUGLAS DYNAMICS, LLC	3524	GARDEN, LAWN TRACTORS & EQUIPMENT (PRIM



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## MIDDLE TENNESSEE

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### MANUFACTURING

	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW PROJECTS	12	924	73,600,000
EXPANSIONS	222	4,571	1,047,861,263
TOTAL	234	5,495	1,121,461,263

### HEADQUARTERS, DISTRIBUTION & SELECTED SERVICES

	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW PROJECTS	6	1,705	69,200,000
EXPANSIONS	77	624	139,968,319
TOTAL	83	2,329	209,168,319

**NEW PROJECTS  
MIDDLE TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(BEDFORD) SHELBYVILLE	SUMMIT POLYMERS	3089	INJECTION MOLDED PLASTIC AUTO PARTS
(CLAY) CELINA	FIBRAPLEX	3949	FIBER TENT POLES
(DAVIDSON) NASHVILLE	ASURION, INC.	7549	ROADSIDE AUTOMOTIVE ASSISTANCE
(DAVIDSON) NASHVILLE	CAREMARK RX, INC.	5122	PHARMACEUTICAL DIST (CORP HQ)
(DAVIDSON) NASHVILLE	LOUISIANA - PACIFIC CORPORATION	2421	LUMBER
(DAVIDSON) NASHVILLE	MEIKO USA, INC.	3639	HOUSEHOLD DISHWASHERS (CORP HQ)
(DAVIDSON) NASHVILLE	QUANTA COMPUTER, INC.	3571	COMPUTER SERVERS
(DICKSON) DICKSON	BRIDGESTONE APM	3069	FOAM INSULATION
(HENDERSON) LEXINGTON	N C I BUILDING SYSTEMS, LP	3441	METAL BUILDING FRAMES
(MARSHALL) LEWISBURG	DESIGNED CONVEYOR SYSTEMS, INC.	3535	MATERIAL HANDLING SYSTEMS
(MAURY) COLUMBIA	TRADER PUBLISHING COMPANY	2721	PERODICAL PUBLISHING
(MONTGOMERY) CLARKSVILLE	RAINBOW, INC.	3253	CERAMIC TILE CUTTING
(RUTHERFORD) LAVERGNE	CINRAM	5099	PRECORDED AUDIO CASSETTES DIST CTR
(RUTHERFORD) LAVERGNE	GREENMAN TECHNOLOGIES, INC.	4953	RECYCLE TIRES
(RUTHERFORD) MURFRESBORO	VERIZON WIRELESS	7389	CALL CENTER
(SUMNER) HENDERSONVILLE	ALADDIN TEMP RITE	3556	FOOD PRODUCTS MACHINERY
(SUMNER) GALLATIN	P K USA, INC.	3714	ASSEMBLE AUTO BODY COMPONENTS
(WILSON) LEBANON	ALDI, INC.	5141	GROCERIES DIST CTR

**EXPANSION PROJECTS**  
**MIDDLE TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(BEDFORD) SHELBYVILLE	BEMIS CUSTOM PRODUCTS	3089	PLASTIC PRODUCTS (PRIMARY)
(CLAY) CELINA	CROTTY - TENNESSEE, INC.	3714	MOTOR VEHICLE PARTS & ACCESSORIES (PRIM
(DAVIDSON) NASHVILLE	BRIDGESTONE / FIRESTONE, INC.	3011	TIRES & INNER TUBES (PRIMARY)
(DAVIDSON) NASHVILLE	CATERPILLAR FINANCIAL SERVICES CORPORATION	6159	EQUIPMENT FINANCING
(DAVIDSON) NASHVILLE	CENTRAL WOODWORK OF NASHVILLE	5031	LUMBER, PLYWOOD & MILLWORK WHOLESALE (P
(DAVIDSON) NASHVILLE	CLOPAY PLASTIC PRODUCTS COMPANY	3081	PLASTIC UNSUPPORTED SHEET & FILM (PRIMA
(DAVIDSON) ANTIOCH	FEDEX FREIGHT EAST	4213	TRUCKING
(DAVIDSON) NASHVILLE	FIRST EXPRESS, INC.	4213	TRUCKING, EXCEPT LOCAL (PRIMARY)
(DAVIDSON) NASHVILLE	FLEXSOL PACKAGING CORPORATION	2673	BAGS: PLASTICS, LAMINATED & COATED (PRI
(DAVIDSON) NASHVILLE	G A F MATERIALS CORPORATION	3089	PLASTIC PRODUCTS (PRIMARY)
(DAVIDSON) ANTIOCH	INNOVATIVE PLASTICS SOUTH CORPORATION	3089	PLASTIC PRODUCTS (PRIMARY)
(DAVIDSON) NASHVILLE	SPRINGS BATH FASHIONS, INC.	2273	CARPETS & RUGS (PRIMARY)
(DAVIDSON) NASHVILLE	STAR TRANSPORTATION, INC.	4213	TRUCKING
(DAVIDSON) NASHVILLE	WERTHAN PACKAGING, INC.	2674	BAGS: UNCOATED PAPER & MULTIWALL (PRIMA
(DEKALB) SMITHVILLE	FOUTCH INDUSTRIES, LLC	3479	PROTECTIVE COATINGS
(DICKSON) DICKSON	TEKSID ALUMINUM FOUNDRY, INC.	3365	ALUMINUM FOUNDRIES (PRIMARY)
(DICKSON) DICKSON	TENNESSEE BUN COMPANY, LLC	2051	BREAD, BAKERY PRODUCTS EXC COOKIES & CR
(FRANKLIN) WINCHESTER	BAXTER ENTERPRISES, LLC	3089	PLASTIC PRODUCTS
(FRANKLIN) WINCHESTER	DIVERSATECH PLASTICS GROUP	3089	PLASTIC PRODUCTS (PRIMARY)
(FRANKLIN) DECHERD	NISSAN POWER TRAIN ASSEMBLY, DECHERD	3714	MOTOR VEHICLE PARTS & ACCESSORIES (PRIM
(GILES) PULASKI	JOHNSON CONTROLS, INC.	3069	FABRICATED RUBBER PRODUCTS, NEC (PRIMAR

**EXPANSION PROJECTS**  
**MIDDLE TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(HUMPHREYS) NEW JOHNSONVILLE	DUPONT	2816	INORGANIC PIGMENTS (PRIMARY)
(JACKSON) GAINESBORO	EATON AEROQUIP, INC.	3492	FLUID POWER VALVES & HOSE FITTINGS (PRI
(JACKSON) GAINESBORO	EATON AEROQUIP, INC.	3492	FLUID POWER VALVES & HOSE FITTINGS (PRI
(LAWRENCE) LAWRENCEBURG	DURA AUTOMOTIVE GLASS	3231	GLASS PRODUCTS MADE OF PURCHASED GLASS
(MARSHALL) LEWISBURG	KANTUS CORPORATION	3089	PLASTIC PRODUCTS (PRIMARY)
(MARSHALL) LEWISBURG	TELEDYNE ELECTRONIC TECHNOLOGIES, LEWISBURG	3577	COMPUTER PERIPHERAL EQUIPMENT, NEC (PRI
(MONTGOMERY) CLARKSVILLE	FLORIM USA	3253	CERAMIC TILE (PRIMARY)
(PERRY) LOBELVILLE	BATES ACQUISITION, LLC	3061	MOLDED, EXTRUDED & LATHE-CUT RUBBER MEC
(ROBERTSON) SPRINGFIELD	ELECTROLUX HOME PRODUCTS NORTH AMERICA	3631	HOUSEHOLD COOKING EQUIPMENT (PRIMARY)
(RUTHERFORD) LAVERGNE	BRIDGESTONE / FIRESTONE, INC.	3011	TIRES & INNER TUBES (PRIMARY)
(RUTHERFORD) SMYRNA	NISSAN NORTH AMERICA, INC.	3711	MOTOR VEHICLES & CAR BODIES (PRIMARY)
(RUTHERFORD) LAVERGNE	PALM INTERNATIONAL	2899	CHEMICAL PREPARATIONS, NEC (PRIMARY)
(RUTHERFORD) LAVERGNE	QUALITY INDUSTRIES, INC.	3465	AUTOMOTIVE STAMPINGS (PRIMARY)
(RUTHERFORD) MURFREESBORO	STRATOS / JAVELIN BOATS	3732	BOAT BUILDING & REPAIRING (PRIMARY)
(RUTHERFORD) LAVERGNE	WHIRLPOOL CORPORATION	3632	HOUSEHOLD REFRIGERATORS & FREEZERS (PRI
(SMITH) GORDONSVILLE	GRAPHIC PACKAGING INTERNATIONAL, INC.	2631	PAPERBOARD MILLS (PRIMARY)
(SUMNER) GALLATIN	COLSON - TENNESSEE	2519	HOUSEHOLD FURNITURE, NEC (PRIMARY)
(SUMNER) PORTLAND	FIRSTFLEET, INC.	4213	TRUCKING
(SUMNER) HENDERSONVILLE	I T W DYNATEC	3569	INDUSTRIAL MACHINERY & EQUIPMENT, NEC (
(SUMNER) PORTLAND	IMPERIAL GROUP	3999	MANUFACTURING INDUSTRIES, NEC (PRIMARY)
(TROUSDALE) HARTSVILLE	GENERAL SPRING, LLC	3495	WIRE SPRINGS (PRIMARY)

**EXPANSION PROJECTS**  
**MIDDLE TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(WARREN) MORRISON	BRIDGESTONE / FIRESTONE, INC.	3011	TIRES & INNER TUBES (PRIMARY)
(WARREN) MORRISON	HELTON, INC.	3089	PLASTIC PRODUCTS (PRIMARY)
(WARREN) MORRISON	MORRISON TOOL & FABRICATING, INC.	3441	FABRICATED STRUCTURAL STEEL (PRIMARY)
(WARREN) MORRISON	MORRISON TOOL & FABRICATING, INC.	3441	FABRICATED STRUCTURAL STEEL (PRIMARY)
(WHITE) SPENCER	TRI - STATE DISTRIBUTION, INC.	3089	PLASTIC CAPS FOR MEDICINE BOTTLES
(WILLIAMSON) FRANKLIN	WILLIAMSON COUNTY DISTRICT, INC.	8062	GENERAL MEDICAL & SURGICAL HOSPITAL
(WILLIAMSON) FRANKLIN	WILLIAMSON MEDICAL CENTER	8011	HOSPITAL
(WILLIAMSON) FRANKLIN	WORTHINGTON PRECISION METALS	3714	MOTOR VEHICLE PARTS & ACCESSORIES (PRIM

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## WEST TENNESSEE

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### MANUFACTURING

	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW PROJECTS	7	729	161,450,000
EXPANSIONS	118	1,735	158,229,054
TOTAL	125	2,464	319,679,054

### HEADQUARTERS, DISTRIBUTION & SELECTED SERVICES

	<u>NUMBER OF PROJECTS</u>	<u>CAPITAL INVESTMENT</u>	<u>JOB OPPORTUNITIES</u>
NEW PROJECTS	15	1,030	90,551,065
EXPANSIONS	78	6,487	699,714,052
TOTAL	93	7,517	790,265,117

**NEW PROJECTS  
WEST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(CROCKETT) BELLS	AMERICAN DIE CASTING, LLC	3363	ALUMINUM DIE CASTING
(DYER) DYERSBURG	NORDYNE, INC.	3585	HVAC SYSTEMS
(GIBSON) TRENTON	AMERICAN PHOENIX	5169	CHEMICAL DIST CTR
(GIBSON) MILAN	SOUTHERN SOURCE TOOL & MANUFACTURING	7389	PACKAGE PRODUCTS FOR TRANSPORTATION
(HARDIN) COUNCE	HIGHWAY 57 MANUFACTURING, LLC	3089	PLASTIC PRODUCTS
(HAYWOOD) BROWNSVILLE	LOWE'S COMPANIES, INC.	4213	HOME IMPROVEMENT DIST CTR
(HAYWOOD) BROWNSVILLE	PLASTIC CONTAINER CORPORATION	3085	PLASTIC BOTTLES
(MADISON) JACKSON	BODINE ALUMINUM, INC.	3714	AUTOMOBILE ENGINE BLOCKS
(SHELBY) MEMPHIS	A B C LOGISTICS	7389	THIRD PARTY LOGISTICS
(SHELBY) MEMPHIS	ALLESON	5136	SPORTS UNIFORM DIST CTR
(SHELBY) MEMPHIS	ALLESON OF ROCHESTER, INC.	5136	SPORTS UNIFORMS DIST CTR
(SHELBY) MEMPHIS	AMERICAN SPECIALTY DISTRIBUTION	5046	WASHROOM LOCKER DIST CTR
(SHELBY) MEMPHIS	BUCK GARDNER CALLS, LLC	2499	WOODEN DUCK & GOOSE CALLS
(SHELBY) MEMPHIS	CROWN BOLT, INC.	5072	NUT & BOLT DIST CTR
(SHELBY) MEMPHIS	DISTRIBUTIONS SOLUTIONS INTERNATIONAL	5122	PHARMACEUTICAL SAMPLES DIST CTR
(SHELBY) MEMPHIS	DYNAMIC TIRE CORPORATION	5014	AUTOMOBILE TIRE DIST CTR
(SHELBY) MEMPHIS	FERCO COLOR, INC.	2821	POLYETHYLENE & POLYPROPYLENE RESINS
(SHELBY) MEMPHIS	HAMILTON EYE INSTITUTE	8011	OPHTHALMOLOGY CLINIC
(SHELBY) MEMPHIS	S E O P C, INC.	5145	COMPUTER PARTS DIST CTR
(SHELBY) MILLINGTON	UNISTAR SPARCO	7371	COMPUTER SERVICES
(SHELBY) MEMPHIS	VALU MERCHANDISERS	5141	GENERAL GROCERY PRODUCTS DIST CTR

**NEW PROJECTS**  
**WEST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(SHELBY) MEMPHIS	WHOLESALE GROCERS, INC.	5122	HEALTH & BEAUTY AIDS DIST CTR



**EXPANSION PROJECTS  
WEST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(BENTON) CAMDEN	JONES PLASTICS & ENGINEERING CORPORATION	3089	PLASTIC PRODUCTS (PRIMARY)
(CARROLL) TREZEVANT	KIM RO	2389	CHEERLEADER UNIFORMS
(CARROLL) MCKENZIE	NEW GENERATIONS FURNITURE COMPANY	2512	WOOD HOUSEHOLD FURNITURE, UPHOLSTERED (
(DYER) NEWBERN	EATON CORPORATION	2891	ADHESIVES & SEALANTS (PRIMARY)
(DYER) DYERSBURG	QUEBECOR WORLD	2732	BOOK PRINTING, NOT PUBLISHING (PRIMARY)
(GIBSON) MILAN	AMERICAN ORDNANCE, LLC	3489	ORDNANCE & ACCESSORIES, NEC (PRIMARY)
(GIBSON) TRENTON	KING TECHNOLOGIES, INC.	3661	TELEPHONE & TELEGRAPH APPARATUS (PRIMAR
(GIBSON) MILAN	MAYTAG SERVICES	5064	ELECTRICAL APPLIANCES, TV & RADIOS WHOL
(GIBSON) MILAN	MILAN EXPRESS COMPANY, INC.	4213	TRUCKING, EXCEPT LOCAL (PRIMARY)
(GIBSON) KENTON	PLASTECH INTERIOR SYSTEMS	3714	MOTOR VEHICLE PARTS & ACCESSORIES (PRIM
(GIBSON) HUMBOLDT	TENNESSEE CORRUGATED BOX	2653	CORRUGATED & SOLID FIBER BOXES (PRIMARY
(HARDEMAN) TOONE	KILGORE FLARES COMPANY	3483	AMMUNITION, LARGE (PRIMARY)
(HARDIN) SAVANNAH	AMERICAN FOOD SERVICE COMPANY	3556	FOOD PRODUCTS MACHINERY (PRIMARY)
(HARDIN) SAVANNAH	HARDIN COUNTY GENERAL HOSPITAL	8062	HOSPITAL
(HARDIN) COUNCE	PACKAGING CORPORATION OF AMERICA	2631	PAPERBOARD MILLS (PRIMARY)
(HAYWOOD) BROWNSVILLE	M T D PRODUCTS, INC.	3524	GARDEN, LAWN TRACTORS & EQUIPMENT (PRIM
(HENDERSON) LEXINGTON	DEWAYNE'S QUALITY METAL COATING, INC.	3479	COATING & ENGRAVING, NEC (PRIMARY)
(HENDERSON) LEXINGTON	FALCON PLASTICS, INC.	3089	PLASTIC PRODUCTS (PRIMARY)
(HENDERSON) LEXINGTON	MANUFACTURERS INDUSTRIAL GROUP	3499	AUTOMOTIVE SEAT COMPONENTS
(HENRY) PARIS	FOUR SEASONS SALES & SERVICE	5091	SPORTING & RECREATIONAL GOODS & SUPPLIE
(HENRY) PARIS	FOUR SEASONS SALES & SERVICE	5091	SPORTING & RECREATIONAL GOODS & SUPPLIE

**EXPANSION PROJECTS  
WEST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(HENRY) PARIS	P M L, INC.	3061	MOLDED, EXTRUDED & LATHE-CUT RUBBER MEC
(MADISON) JACKSON	A R J MANUFACTURING, L.L.C.	3465	STAMPED AUTOMOTIVE PARTS
(MADISON) JACKSON	JACKSON-MADISON COUNTY GENERAL HOSPITAL	8062	GENERAL MEDICAL & SURGICAL HOSPITALS (P
(MADISON) JACKSON	U G N	3069	SOUND DEADENING COMPONENTS
(OBION) UNION CITY	WILLIAMS SAUSAGE COMPANY	2013	SAUSAGES & MEAT PRODUCTS (PRIMARY)
(SHELBY) MEMPHIS	BRAUN RESEARCH OF TENNESSEE, INC.	7389	CALL CENTER
(SHELBY) MEMPHIS	BROTHER INTERNATIONAL CORPORATION	5044	OFFICE EQUIPMENT WHOLESALE (PRIMARY)
(SHELBY) MEMPHIS	C C L CUSTOM MANUFACTURING, INC.	2844	PERFUMES, COSMETICS & TOILET PREPARATIO
(SHELBY) MEMPHIS	COLE VISION CORPORATION	3851	OPHTHALMIC GOODS (PRIMARY)
(SHELBY) MEMPHIS	EXPRESS CONTRACT PACKAGING	7389	CONTRACT PACKAGING SERVICES
(SHELBY) MEMPHIS	FEDERAL EXPRESS CORPORATION	4513	AIR COURIER SERVICES (CORP HQRS)
(SHELBY) MEMPHIS	FRANKLIN SPORTS INDUSTRIES	5091	SPORTING GOODS DIST CTR
(SHELBY) GERMANTOWN	HEART CARE	8011	CARDIAC IMAGING CLINIC
(SHELBY) MEMPHIS	HEWLETT - PACKARD	5045	COMPUTERS & PERIFERAL EQUIPMENT
(SHELBY) MEMPHIS	HILTON MEMPHIS	7011	HOTELS, MOTELS & TOURIST COURTS (PRIMAR
(SHELBY) MEMPHIS	ILLINOIS CENTRAL RAILROAD COMPANY	4011	RAILROAD TERMINAL
(SHELBY) MEMPHIS	JABIL GLOBAL SERVICE, INC.	7378	COMPUTER MAINTENANCE & REPAIR (PRIMARY)
(SHELBY) MEMPHIS	KAZ HOME ENVIRONMENT	5075	HEATING & AIR CONDITIONING EQUIPMENT &
(SHELBY) MEMPHIS	LIFETIME INDUSTRIES, INC.	3564	BLOWERS & FANS (PRIMARY)
(SHELBY) MEMPHIS	MCKESSON HBOC, INC.	5122	DRUGS, DRUG PROPRIETARIES & SUNDRIES WH
(SHELBY) MEMPHIS	MEDLINE INDUSTRIES, INC.	5047	HOSPITAL SUPPLIES DIST CENTER

**EXPANSION PROJECTS**  
**WEST TENNESSEE**

LOCATION	COMPANY	SIC	PRODUCT/SERVICE
(SHELBY) MEMPHIS	MEDTRONIC SOFAMOR/DANEK GROUP, INC.	5047	MEDICAL, DENTAL & HOSPITAL EQUIPMENT &
(SHELBY) GERMANTOWN	MID - AMERICAN SPECIALTIES, INC.	5112	OFFICE SUPPLIES DIST CTR
(SHELBY) MEMPHIS	NATIONAL GUARD PRODUCTS, INC.	3442	METAL DOORS, SASH, FRAMES, MOLDING & TR
(SHELBY) MEMPHIS	NEOPOST	5046	MAILING & SHIPPING EQUIP. (DIST)
(SHELBY) MEMPHIS	NEW BREED LOGISTICS	5047	MEDICAL SUPPLY DIST CTR
(SHELBY) MEMPHIS	NIKE, INC.	5139	FOOTWEAR WHOLESALE (PRIMARY)
(SHELBY) MILLINGTON	OSMOSE, INC.	2861	GUM & WOOD CHEMICALS (PRIMARY)
(SHELBY) MEMPHIS	PFIZER MEMPHIS LOGISTICS CENTER	5122	DRUGS, DRUG PROPRIETARIES & SUNDRIES WH
(SHELBY) MEMPHIS	S B C DATACOMM, INC.	5065	COMMUNICATIONS EQUIPMENT DIST CTR
(SHELBY) MEMPHIS	SERGEANT'S PET PRODUCTS	5199	PET SUPPLIES DISTRIBUTION
(SHELBY) MEMPHIS	SHARP MANUFACTURING COMPANY OF AMERICA	3579	COPY MACHINES
(SHELBY) MEMPHIS	TECHNICOLOR HOME ENTERTAINMENT SERVICES	5099	DURABLE GOODS: NEC WHOLESALE (PRIMARY)